

U.S. Chamber of Commerce

*By invitation and having been duly elected
by the Chamber's Board of Directors*

Mr. Michael Spivak

*is a Member of the
U.S. Chamber of Commerce*

Until August 31, 2011



A handwritten signature in black ink, which appears to read "Tom Donohue".

*Thomas J. Donohue
President and CEO*



FIGHTING FOR YOUR BUSINESS®

August 13, 2010

5612485
Mr. Michael Spivak
132 W 36th St Frnt 3
New York, NY 10018-7240



Dear Mr. Michael Spivak:

On behalf of the U.S. Chamber of Commerce, welcome and thank you for joining. You are now part of America's most influential business advocacy organization. Together we can drive public policies that increase opportunity and prosperity for your business and the American economy.

Making a difference for Mr. Michael Spivak on Capitol Hill, in the courts, and with federal regulatory agencies is the value we deliver to you each and every day. In addition, there are a number of other membership advantages, including our monthly print publication *Free Enterprise*, access to the members-only section of www.USChamberSBN.com, and special member discounts on products and services for your business. If you have any questions, call our Member Services Center at 800-638-6582 or e-mail custsvc@uschamber.com.

Please keep this letter for your records. Since the U.S. Chamber engages in lobbying, under federal law 50% of your 2010 investments are deductible as a business expense. Your membership is active through 08/31/11 and was paid by American Express in the amount of \$250.00.

Again, thank you for your support. I look forward to a long and productive partnership between Mr. Michael Spivak and the U.S. Chamber.

Sincerely,

Thomas J. Donohue
President and CEO